





Manitoba 2015 Annual Report

Submitted by:

Call2Recycle Canada, Inc.

Submitted to:

Manitoba Sustainable Development







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1. About Call2Recycle Canada

Call2Recycle Canada, Inc. is the Canadian arm of North America's first and largest consumer battery stewardship organization. Our Call2Recycle® program was established in 1997 to fulfill the product stewardship obligations of battery manufacturers, battery-powered product manufacturers, and certain distributors and retailers of products as may be appropriate. Today, Call2Recycle works on behalf of over 300 battery and product manufacturers (See Appendix A).

In 2011, Call2Recycle was appointed by the Government of Manitoba to collect dry cell batteries weighing less than five kilograms from consumers in the province. We collect and recycle batteries and cellphones from municipalities, businesses, and consumers at no cost to them, and we promote environmental sustainability across North America. Our network of 481 public and private collection sites in Manitoba ensures convenience and efficiency. Our easy drop, seal, and ship collection process makes recycling batteries as simple as possible for both consumers and program participants, so that anyone can be a partner in environmental stewardship.

The Call2Recycle battery collection program has been designed to achieve maximum awareness, participation, efficiency, and cost-effectiveness to further the Province's environmental goals. Since the program was introduced in Manitoba in 2011, Call2Recycle has collected more than 275,000 kilograms (kg) of batteries in the province and diverted them from the waste stream.

Call2Recycle Canada was the first program of its kind to receive Responsible Recycling Practices Standard (R2) certification. We regularly meet with other provincial Producer Responsibility Organizations (PROs) to identify opportunities for partnerships that promote stewardship programs. We are committed to being a valued partner to Manitoba Sustainable Development, the Province and its agencies to ensure continued alignment with provincial objectives.

As required by Manitoba Sustainable Development, this annual report has been developed by Call2Recycle to report on the waste management of batteries collected between January 1, 2015 and December 31, 2015.





2. Executive Summary

In 2015, Call2Recycle collected over 82,000 kg of batteries across the province of Manitoba. This represents a 15% increase over 2014, or almost twice the national average growth. Call2Recycle collected close to 2.5 million kg of batteries across Canada in 2015, an 8% increase over 2014 and 4% ahead of our national plan.

In Manitoba, primary batteries spurred this growth, with a 20% increase in collections. Rechargeable battery collections grew by 3% this year, and the number of active collection sites across Manitoba rose from 403 to 481 in 2015. Eighty-one percent of Manitobans now have access to a Call2Recycle collection location within 15 kilometres of their home.

Deposits to Call2Recycle in Manitoba have steadily grown year over year for the last five years thanks to many awareness raising events, media and advertising efforts, and participation by our dedicated network of collection site operators, who also encourage their employees, customers, and communities to recycle their batteries. This year was no different, as we collaborated with partners such as the Winnipeg Public Library on the community-based Waste Ace competition and Earth Rangers on battery drives in schools.

We developed a case study with the Winnipeg Airports Authority to showcase its commitment to sustainable battery management, and we received more than seven million online and print media impressions from coverage of Call2Recycle initiatives.

This year we also commissioned research by Ipsos Reid to better understand consumer recycling behaviour. This survey of 700 Manitoba residents yielded valuable insights that will help to focus our marketing efforts to achieve greater impact in the year ahead.

In 2015, Call2Recycle also engaged an unbiased third party to conduct a rigorous proposal process for sortation and processing partners. This process will ensure that the processing and sorting companies we use continue to meet the highest standards for environmental, health and safety, transportation, and financial operations.

Call2Recycle remains dedicated to providing the Province and its residents with a high-profile, easy-to-use, highly effective service for recycling its used batteries. Our aim remains to operate the best-in-class battery recycling program in the country and divert as many batteries from landfills as possible.





3. Raising Awareness

For the Call2Recycle program to be successful, it is necessary for consumers across the province to be aware of the importance of responsible battery disposal and to be inspired to recycle batteries regularly. Call2Recycle therefore dedicates significant time and resources, to build awareness provincially and nationally and encourage people to act. We use innovative approaches to educate consumers about the importance of responsible battery management, draw attention to the Call2Recycle program and collection locations, and inspire consumers to take action and recycle their batteries with us.

3.1 National Initiatives

Call2Recycle led several national initiatives in 2015 that were designed to raise broad awareness of battery recycling and promote individual action.

Daylight Savings Campaign

This fall, Call2Recycle launched a <u>nationwide campaign</u> linking battery recycling to the shift from Daylight Saving Time. The campaign leveraged consumers' awareness of the importance of changing batteries in household smoke detectors when they turn their clocks back. Call2Recycle's campaign—which included a media campaign using newspaper, radio, and online ads—encouraged Canadians to take one more step to protect the environment by recycling their old smoke detector batteries and other used batteries around their homes. The campaign generated more than 500,000 media impressions, and reached 4,000 people on social media.

Earth Day Canada

This year marked the third year of Call2Recycle's partnership with Earth Day Canada (EDC), throughout which we have developed key education resources and engagement strategies for teachers, students, and parents to participate in battery recycling across Canada. EDC and Call2Recycle share a number of important values and objectives: supporting education, protecting the environment, and building resilient communities.

This year, we collaborated on the EcoKids Battery Hero and EcoKids Battery Busters contests. The contests received more than 2,000 entries and were an excellent awareness-raising tool to create a new generation of committed battery recyclers.





Through support from Call2Recycle, EDC's EcoKids also developed five educational webisodes for students and educators to learn more about batteries, consider their waste minimization behaviour, and take advantage of Call2Recycle's battery recycling program.

2015 Highlight

Four Manitoba-based organizations—Winnipeg Public Library, Manitoba Hydro, Exner E-Waste, and Miller Environmental Corporation—were recognized with Call2Recycle's Leader in Sustainability Award for 2015. The award acknowledges these organizations' exceptional commitment to environmental sustainability as demonstrated by significant collection returns and promotion of recycling activities.

Earth Rangers

Call2Recycle partners with Earth Rangers, an organization dedicated to educating and empowering children to protect biodiversity and "Bring Back the Wild". Over the 2014/15 school year, Earth Rangers reached a significant milestone: expanding to more than 100,000 children across Canada. In January 2015, Earth Rangers kicked off its Battery Blitz School Mission. The 12-week mission taught students about the environmental impact of batteries that end up in landfills and encouraged them to take action by collecting and recycling their batteries at school. In Winnipeg, Brandon and Portage La Prairie, 3,163 children from 10 schools participated. Manitoba students contributed 1,138 kg of the 8,800 kg collected across Canada during the blitz. The Earth Rangers also ran a Canada-wide school mission in the Fall.

Government Newsletter

Call2Recycle produces and distributes a quarterly newsletter specifically for our government partners, to provide ongoing updates on the activities of the program and our program partners. The newsletter is sent to approximately 200 municipalities and municipal partners, as well as Provincial staff and officials engaged in stewardship or environmental portfolios.

Website

Manitobans turned to the Call2Recycle website, call2recycle.ca, in greater numbers this year to get information about the program, the importance of battery recycling, and collection locations. Web traffic among Manitobans increased by 69% to 4,910 visitors in 2015. More people also specifically visited the Manitoba section of the site—an 11% increase over 2014 to 1,192 visits. Activity on Call2Recycle's site locator also grew dramatically in Manitoba as well, from 7,362 in 2014 to 31,640 in 2015—an astounding 430% increase. The website continues to be a source of valuable content for consumers and participants. There, they can access articles, information about battery collection drives, downloadable resources, and stewardship information.





3.2 Provincial Initiatives

In 2015, Call2Recycle launched an integrated marketing campaign to increase awareness and battery collections in Manitoba. Marketing activities included consumer-focused programs and contests, print, digital and radio campaigns, social media activities, and newsletters and sponsorship initiatives.

The Winnipeg Waste Ace Competition

Call2Recycle's collaboration with the Winnipeg Public Library offers an excellent case study in how effective partnership and community education can achieve our objectives and create lasting public engagement and impact. During National Waste Reduction Week, from October 19-25, 2015, Call2Recycle and Winnipeg Public Library ran a friendly battery collection competition between 19 library branches. The "Winnipeg Waste Ace" challenge encouraged residents to show their neighbourhood's environmental spirit by bringing used batteries and cellphones to their local library to reduce battery waste going to landfills.

Call2Recycle promoted the campaign through a <u>national</u> <u>press release</u>, radio, TV and print media blitz, and our newsletter and website. Both partners maintained chatter on social media, garnering almost 5 million impressions. Many leading publications across Canada picked up this story (see <u>Appendix B</u>). An additional two million impressions came from coverage by Global News Winnipeg, *Winnipeg Free Press*, CJOB 680, ChrisD.ca, and other outlets. Library receipts, the Winnipeg Public Library newsletter, and social media accounted for another 200,000 impressions about the contest.

2015 Highlight

More than 2,000 kg of used batteries were collected at Winnipeg Public Library branches during Call2Recycle's Winnipeg Waste Ace competition in October. "Traffic to the libraries increased by more than 100,000 patrons during the contest period, thanks to our joint efforts!" said Rick Walker, Manager, Winnipeg Public Library. The West **Kildonan Public Library** branch was named this year's Winnipeg Waste Ace, collecting more than 250 kg of used batteries during the competition.

At the end of the seven-day drive, the public libraries had collected more than 2,000 kg of used batteries! The winning branch, West Kildonan Public Library collected more than 250 kg of batteries, earning the community the title of Winnipeg Waste Ace and a \$1,500 grant from Call2Recycle, which will be used to install a park bench in front of the branch to benefit the community.





Several factors contributed to the success of the Winnipeg Waste Ace competition, including the essential participation of each stakeholder—Call2Recycle, Winnipeg Public Library, and Winnipeg residents. The timing of the event was significant. By tying the contest in with National Waste Reduction Week—an annual event started in 2001 by local governments and environmental organizations to improve environmental awareness—we were able to leverage broader sustainability messages that consumers were receiving throughout the week.

Call2Recycle provided Winnipeg Public Library branches with brochures, posters, window decals, background information, and other materials to help each library educate residents and promote the competition. Winnipeg Public Library also held an internal challenge for best promotion and shared the branches' promotions through its newsletter, website, and social media channels. This served as a consistent reminder of the competition's main objective to divert batteries from landfill, while spurring on staff and patrons to share that message widely.

This is the second time Call2Recycle and Winnipeg Public Library have collaborated on the Winnipeg Waste Ace competition. Following on the success of the 2013 and 2015 events, we intend to build on this initiative's impact and resonance with communities by expanding and exceeding our target collections through our next Waste Ace collaboration. Our team is currently identifying opportunities to exponentially grow this program so that our ambitious targets can be met through future campaigns, both within Winnipeg and in other communities.

Advertising

Call2Recycle's multi-channel marketing activities include consumer advertising and industry-focused ads in trade publications. Our industry advertising campaign included prominent ads in *Municipal Leader* magazine. This publication is the magazine of the Association of Manitoba Municipalities and reaches various public sector stakeholders. Other key trade publications used to promote the Call2Recycle program included *Municipal Information Network* and *Municipal World*.

Raising consumer awareness of battery recycling is always a key priority for Call2Recycle. In 2015, we ran consumer-focused ads in *Global News Winnipeg, Winnipeg Free Press, Canstar* Community newspapers, *The Weathernetwork.com* Winnipeg City Page, as well as radio spots on leading Winnipeg radio channels such as *CJOB 680*.

The integrated media blitz resulted in more than eight million impressions being achieved.





Events

Call2Recycle participated in the 2015 Community Recycling & Waste Reduction Forum organized by the Manitoba Association of Regional Recyclers and held in October. This national forum for sector leaders in waste management was a great opportunity to raise awareness of our program within the recycling industry.

First Nations Programs

Aboriginal Affairs and Northern Development
Canada invited Call2Recycle to Brokenhead on
December 1, 2015, to participate in Environmental
Awareness sessions with First Nations communities.
Call2Recycle delivered presentations and
educational material to create awareness for our
program among the First Nations chiefs and their
communities. The sessions provided insights in the
various communities' needs and preferences, and
Call2Recycle intends to continue working with them
to support our shared sustainability objectives.

2015 Highlight

Call2Recycle produced a case study with the Winnipeg
Airports Authority to showcase the success of its battery recycling activities with Call2Recycle—an integral part of their organization-wide commitment to sustainable operations.

Rural Recycling

In 2015, Call2Recycle continued its efforts to encourage battery recycling in rural communities across the province. Eriksdale, Manitoba, population approximately 900, is one such community. The municipality collects batteries at its Regional office and local school. In the four years since Eriksdale began collections through Call2Recycle, residents have diverted an estimated 272 kg of used batteries from landfill, with collections continuing to grow. The success of this Call2Recycle program was featured in the local newspaper, the Express Weekly News. The article quotes Dolly Lindell, who started the program in the Regional Municipal office: "The Purolator guy is amazed at the amount of boxes we're sending in. We've shipped probably a dozen boxes since we started. I figured that since we recycle so many other things, why not this as well?"

Eriksdale is just one of many rural communities that places a high importance on recycling. Call2Recycle partners with more than 90 such remote communities, to ensure residents in these less populated areas have the opportunity to do their part to protect the environment. Call2Recycle boxes in rural communities make it possible for all Manitoba residents to participate in the program and ensure their batteries do not end up in nearby landfills.





3.3 Other Call2Recycle Activities

In addition to the national and provincial activities highlighted in this section, Call2Recycle does the following to raise awareness and increase battery recycling behaviour in Manitoba:

- Operates a Customer Service call centre that assists consumers to find drop-off locations, educates them about battery recycling, and provides a variety of other battery-related information.
- Distributes promotional items (e.g. bookmarks, consumer brochures, knapsacks, pencil cases, magnets) to and through partners
- Maintains a robust social media presence on Facebook and Twitter
- Updates the Manitoba section of the website with relevant information
- Produces regular email blasts conveying new programs and highlights
- Distributes a monthly newsletter to collection sites and partners
- Distributes a quarterly government newsletters targeted at key public sector officials

Samples of promotional materials and coverage of the Call2Recycle program are provided in Appendix B.

4. Collections

4.1 Collection Sites & Accessibility

Since the Call2Recycle program was introduced in Manitoba in 2011, more than a quarter of a million kg of batteries have been collected and diverted from the waste stream in Manitoba. In 2015, there were 481 active drop-off locations across the province, a 19% increase over 2014's numbers. Active collection sites are defined as those that shipped at least one receipt (full box of batteries) within the past 12 months, or any site that has enrolled in the program during the past 365 days regardless of receipt.

Call2Recycle Active Collection Sites in Manitoba						
Private	Private Public Total Sites					
358	123	481				





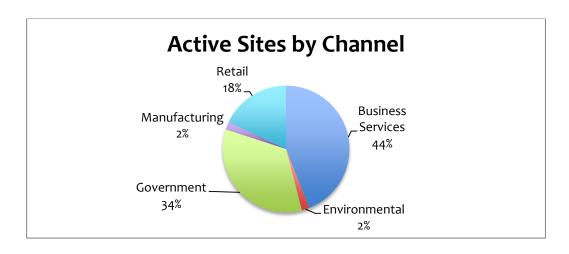
Research into domestic and international battery recycling programs shows no direct correlation between changes in the number of collection sites and collection quantities, however we continue to look for new, strategic collection points that will increase consumer recycling activity. We also monitor site activity to eliminate non-participating sites and maximize our program's efficiency.

Factors such as population, proximity to consumers, ease of access, access for remote communities, and the likelihood that consumers will associate batteries with the location (e.g. an electronics store) are some of our considerations when choosing collection sites. Health and safety and, in some cases, a pre-existing battery and/or device return or exchange program within the location are also factors.

The following chart outlines the various types of Call2Recycle collection sites.

Call2F	Recycle Collection S	ites by Channel		
Channel	2015	2014	Change	
			# %	
Business Services	211	138	+73	53%
Government	162	158	+4	3%
Environmental	9	9	/	0%
Manufacturing	12	7	+5	71%
Retail	86	91	-5	-5%
Unknown	1	0	+1	/
TOTAL:	481	403	78	19%

The following chart shows Call2Recycle collection sites by type as a percentage of all our collection locations.







Accessibility

The Call2Recycle program partners with local governments, businesses, and retailers to offer an accessible network of collection locations to consumers. Convenience is key to encouraging consumers to recycle their batteries with us. According to our analysis, $81\%^1$ of Manitobans have access to a participating Call2Recycle collection location within 15 kilometres of their home. This distance was established as the standard for access and validated by a third-party marketing research firm as a reasonable distance consumers would travel to recycle.

4.2 Performance Results

Call2Recycle battery collections in Manitoba rose again in 2015, continuing the upward trajectory in collections that the program has experienced since it began in 2011. More than 82,000 kg of batteries were collected across the province—a 15% increase over 2014. This increase is almost twice the national growth rate of 8%. Manitoba collections were largely driven by increases in primary battery deposits, whose numbers grew by 20% this year.

The table below outlines Manitoba's collections in 2014 and 2015. The chart that follows it illustrates collections over the last five years.

Manitoba Battery Collections by Weight						
Туре	2015 Collections (kg)	2015 Collections (kg) 2014 Collections (kg)				
Single Use (Primary)	61,032	51,041	20%			
Rechargeable	21,054	20,501	3%			
Call2Recycle Total	82,086	71,541	15%			
CWTA Collections**	438	980	-55%			
Provincial Total	82,524	72,521	15%			

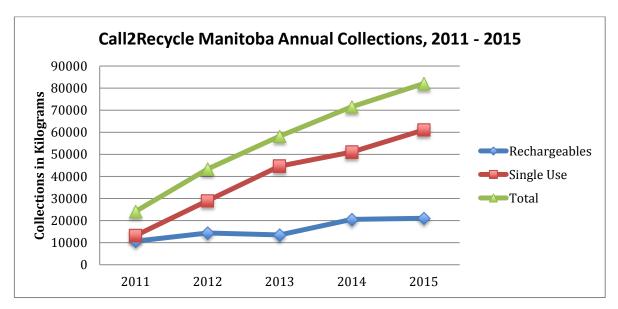
*Call2Recycle records collections in pounds. Variance of 1 kg reflects conversion from lbs. to kg (conversion rate 0.453592).

**Batteries collected by CWTA in Manitoba through their phone collections. Call2Recycle has also provided CWTA with the number of phones collected through our program in the province for their reporting.

¹ Accessibility was determined by overlaying our collection site network against population information such as postal code or census data. We then used mapping software to determine the population that resides within a given radius of a collection site. The population total derived from this radius is aggregated and then divided by the population totals of larger geographic sets (market, province, country) to determine coverage levels.







Although growth in collections continues to be strong, Call2Recycle did not meet the target for primary batteries set out in the 2010 stewardship plan, and also narrowly missed the target for rechargeable batteries. As noted in the plan, previous annual reports, and in ongoing consultations with Manitoba Sustainable Development, performance targets were based on best estimates at the time for batteries sold into the province—a figure that is problematic to arrive at due to a complex sales chain.

The following chart shows the performance targets and the actual collections achieved in 2015 from the All-Battery Collection and Recycling Plan.

2015 Collection Rates vs. Plan Target				
Battery Type 2015 Collection Rates (By Weight in Kilograms)				
	Actual Targets*			
Single Use	61,032	121,375		
Rechargeable	21,054 21,500			
Total 82,086 142,875				

^{*}Due to the program's April launch, the Plan's annual projection reflects an April 2014 to March 2015 timeline. Therefore, the target numbers above have been amended to align with the calendar year, reflecting 3 months of the 2014 targets and 9 months of the 2015 targets in the plan.





With the completion of the current plan's five-year cycle, we have several years of actual program collection data to inform future targets. We will establish and pursue realistic yet ambitious targets for Manitoba collections moving forward. We will continue to inform consumers and participating locations about the importance of diverting batteries from landfill, and drive them to recycle their batteries. Our commitment is to increase public participation in battery recycling across the province.

4.3 Collections by Chemistry

In addition to tracking the quantity of batteries (by weight) collected through our program, Call2Recycle also tracks the battery components, which are extracted and recycled for other purposes. Among rechargeable batteries, we saw a modest increase in Nickel Cadmium (Ni-Cd) battery collection and a significant increase in small sealed lead acid (SSLA/Pb) battery deposits in 2015. Among primary batteries, there was continued steady growth in the number of alkaline batteries collected. The following summary charts compare collections by chemistry from this year and last year:

Rechargeable Battery Collections by Chemistry (in Kilograms)						
2015 2014 % Change						
Ni-Cd	7,318	7,005	4%			
Ni-Mh	1,770	1,795	-1%			
Li-lon	6,740	7,884	-15%			
SSLA	5,227	3,816	37%			
Total	21,053*	20,501*	3%			

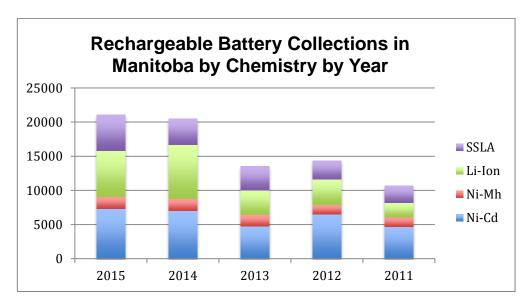
Single Use Battery Collection by Chemistry (in Kilograms)							
	2015	2015 2014 % Change					
Alkaline	59,336	49,203	21%				
Lithium	1,697	1,838	-8%				
Total	61,032*	51,041	20%				

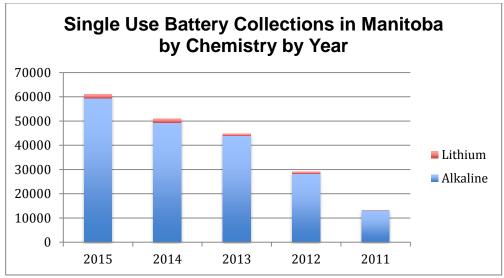
^{*}Call2Recycle records collections in pounds. Each chemistry and the total are converted from lbs. to kg (conversion rate 0.453592) and rounded up or down to the nearest kilogram. Thus addition variances may occur in the total indicated.





The graphs below illustrate the battery chemistries collected year over year during this stewardship plan period.





5. Recovered Product Management and Material Processing

The Province abides by the pollution prevention hierarchy—reduce, reuse, and recycle—however this hierarchy can be more difficult to apply to batteries than to other materials and products. Call2Recycle is not in a position to promote a reduction in the use of batteries, and reconditioning batteries for reuse can pose an unacceptable safety risk to consumers. Call2Recycle thereby does





not support reconditioning Lithium Ion (Li-Ion) rechargeable batteries unless certain strict conditions pertaining to the reconditioning organization, safety testing, and proper labeling are met.

We believe that, when there is doubt about how best batteries can be reused, they should be recycled instead. Recycling is the most viable means of keeping battery waste from entering landfills. The Call2Recycle program is able to efficiently and cost-effectively recycle household batteries of all types. Through our carefully selected processing partners, valuable metals such as nickel, iron, cadmium, lead, and cobalt can be reclaimed. These are sold back to the metals market for use in various products, such as new batteries, cookware, appliances, and hardware.

In 2015, Call2Recycle engaged an unbiased third party to conduct a rigorous Request for Proposal process to ensure our sortation and processing partners continue to meet the highest standards for environmental, health and safety, transportation, and financial operations. The process will see the renewal and/or addition of state-of-the-art sorters and processors to fulfill Call2Recycle's service promises and to provide value for our stakeholders.

The following charts show the recovery rates of processors used by the Call2Recycle program and how the various materials are managed.

Recycling Efficiency Rates

	Rechargeable Battery Chemistry			Primary Chemistry		
Battery Type	NI-CD	LI-ION	NI-MH	ALKALINE	LITHIUM	
Processor	Inmetco	Glencore	Inmetco	Inmetco	Inmetco	
% Material Recovered*						
To Metals	50%	27%	57%	21%	0 to 50%	
To co-product, aggregate	2%	0%	14%	1%	37%	
To Cadmium	12%	0%	0%	0%	0%	
To Secondary Recovery**	4%	0%	5%	57%	2%	
Plastic Recovery or Reductant	12%	44%	10%	5%	2%	
Total Recovery	80%	71%	86%	84%	91%	

^{*} Recovery rates provided by processor.

^{**} This includes metals that are recovered at secondary processors.





Product End Fate for Data Year Ending December 31, 2015						
Component	Reuse*	Recycle	Energy	Landfill	Other	
Chemistry			Recovery			
Ni-Cd	N/A	Yes	No	No	No	
Ni-MH	N/A	Yes	No	No	No	
Li-lon	N/A	Yes	No	No	No	
SSLA/Pb	N/A	Yes	No	No	No	
Alkaline	N/A	Yes	No	No	No	
Lead Carbonate	N/A	Yes	No	No	No	
Lithium	N/A	Yes	No	No	No	
Mercury	N/A	Yes	No	No	No	
Nickel Iron	N/A	Yes	No	No	No	
Silver Oxide	N/A	Yes	No	No	No	
Zinc Carbon(mercury)	N/A	Yes	No	No	No	
Zinc Carbon(no mercury)	N/A	Yes	No	No	No	
Cardboard Boxes	No	Yes	No	No	No	
Bags	No	Yes	No	No	No	
Drums**	Yes	Yes	No	No	No	
Non-Conforming***	No	Yes	No	Yes	No	

^{*}Reuse: Please see page 14 for Call2Recycle's position on battery reuse.

6. Research and Development

6.1 Consumer Research

Call2Recycle is committed to continuously improving the performance of our battery recycling program. In 2015, we commissioned Ipsos Reid to conduct research into the recycling patterns of Manitobans. More than 700 Manitoba residents were polled, and their responses revealed a number of valuable insights for our program.

Attitudes toward recycling in general and battery recycling in particular were extremely favourable among respondents. Nine in 10 stated that recycling is important to them, and a significant majority (85%) saw it as their civic duty. When probed about battery recycling, 93% agreed that

^{**} Drums are re-used by the sorter to send materials to the appropriate processor. If not suitable for reuse, then the metal is recycled

^{***}Non-conforming materials: Products found in shipments at time of shipment that are stewarded materials are forwarded to the appropriate stewardship program for responsible disposal. Any materials that are not stewarded materials (i.e. no recycling option available) are managed according to waste requirements and some may be HW managed, or may be discarded – this represents a small quantity of materials.





there is an environmental benefit to recycling consumer household batteries, and 71% agreed that doing so is important to them.

The research revealed some interesting divides along gender lines. Women are significantly more likely than men to agree that recycling is important to them (93%) and that it is their civic duty to recycle (88%), however men, at 81%, were more likely than women (74%) to know that household batteries can be recycled.

The survey revealed there is tremendous opportunity to increase battery recycling behaviours among Manitobans. While 15% of respondents indicated they recycle all of their batteries, a small majority (56%) indicated that they do not recycle any. The three most cited reasons for not recycling batteries were not knowing where to do so (41%), the ease of just throwing them in the garbage (37%), and not having a recycling location nearby (31%). Those who do recycle indicated that they do so at depots (37%), retailers (27%) or at work (24%).

Many respondents (53%) indicated that they were holding on to their used batteries for a future recycling trip, campaign, or contest. These insights and many more regarding consumer recycling behaviour are currently being considered and incorporated into Call2Recycle's promotional strategy so that we can implement more targeted and effective campaigns to encourage participation.

6.2 Collection Improvements

Call2Recycle introduced a new "Box-in-Box" shipping method to our participants in October to make managing collection boxes easier and more convenient for them, and to reduce transportation and storage costs.

We are always investigating advances in the recycling sector. We will continue to explore possibilities for greater automation of the consumer-to-materials-extraction process.

7. Organizational Reports

To view Call2Recycle's 2015 Annual Report visit: http://www.call2recycle.ca/annual-report/ Call2Recycle Canada's Audited Financial Statement is included as Appendix C to this document and can also be found in our 2015 Annual Report: https://www.call2recycle.ca/annual-report/

If additional information is required please contact our Chief Financial Officer at gbroe@call2recycle.org.





Appendix A -Battery Stewards

As of December 31, 2015

3M Personal Safety Division

Accell North America
Acco Brands Corporation
Ace Hardware Corporation
Acer America Corporation
Advanced Battery Systems, Inc.

Agilent Technologies Allied Intl/Allied Tools Alltrade Tools LLC Alpha Source, Inc. Amax Products

Amazon

Amazon.com, Inc.

American Lawn Mower Co American Toppower

Anton/Bauer

APC - Schneider Electric Asus Computer International Avex Electronics Corporation

Baccus Global

barnesandnoble.com, LLC Batteries du Quebec Inc. Battery Specialties

Battery Specialties Bayco Products BCBGMAXAZRIA

Belkin International, Inc.

Best Buy Canada
Best Buy Co., Inc.
BionX International
Bissell Homecare, Inc.
Black & Decker Corporation

BlackBerry BMR Group Inc. BMW Canada Inc.

Bose Corporation
Braun/P&G/Gillette
Brother International

Bushnell, Inc.

Canac-Marquis Grenier Ltee.

Canadian Tire Canon USA Inc. Casio America, Inc. Cell-Con Inc.

Chenzhou Grand-Pro Tech Co.,Ltd.

Chervon Limited Chrysler Canada Inc. Cisco Systems Inc.

Clean Republic SODO, LLC

Cleva North America/LawnMaster

CO-OP Atlantic Coleman Company Corporate Express

Costco Couche Tard

CTE Energy Co., Ltd.

Dantona Industries/ Ultralast Deere & Company (John Deere)

Delhaize America (Hannaford Supermarkets)

Dell Canada Inc.

Dell Inc.

Deltran USA LLC
Digi-Key Corporation

DLG Power Battery (Shanghai) Co.,Ltd.

Do It Best Dollar General Dollarama

Dongguan Golden Cel Battery Co.

Dorcy International, Inc. Duracell Canada (P&G) Duracell/Div of P&G

Duracell/Gillette Company/Proctor &

Gamble

Eaton Corporation Eco-Stream Canada





Enerco Group Inc.

Energizer Battery Manufacturing, Inc.

Energizer Canada Energy Sales

EnerSys Delaware Inc.
Epson America, Inc.
Esselte Corporation
Eveready (Energizer)
Evergreen (C.P.) USA Inc.
Excell Battery Company (W)
EZsmart Gutter Cleaner, LLC

Familiprix Family Dollar FdK America

Fedco Electronics, Inc. Ferno - Washington, Inc. Finish Thompson, Inc.

Ford of Canada FujiFilm Holdings America Corp Garmin International, Inc.

GE Healthcare Canada, Inc.

General Motors

General Wireless Operations (Old R/S)

Getac Inc.

Giant Tiger Stores Limited Gibson Innovations GiiNii Tech Corporation

Global Technology Systems, Inc. Gold Peak Industries (NA), Inc. GP Batteries International Limited

GP Battery Marketing Inc.

GRACO, Inc.
Greatbatch Inc.
Green Smoke Inc.
Groupe BMR Inc.
GS Battery (USA) Inc.
Harris Corporation

Hasbro

Hewlett Packard

Hilti, Inc.

Hitachi Koki Canada Co. Hitachi Koki USA Ltd. HOBBICO, Inc. The Home Depot Home Hardware

HoMedics

Honeywell International Inc.

House of Batteries

HTC (High Tech Computer)

Husqvarna AB

Hyundai Auto Canada Corp. IDX System Technology Inc.

Illinois Tool Works Indigo Books Inc.

Industrial Battery Service Inc.

Ingersoll Rand
Inspired Energy LLC
Intec Industries Co. Ltd.
Intermetro Industries Corp.

Interstate Batteries Recycling, LLC

Invacare Corporation
Invox Hardware Limited

iRobot Corp.

iTech

ITO Co., Ltd.

Jean Coutu Group Inc.

Jiawei Technologies (USA) Ltd.

JLG Industries Inc.
Jvckenwood USA Corp.
KAN Battery Co., Ltd.
Karcher North America
Keysight Technologies

Kia Canada Inc. Kodak Canada

Kwonnie Electrical Products, Ltd.

L'Image Home Products Lasource Division Gestion

Quemar Inc.

Le Groupe Jean Coutu

Lego Group Lego Systems Inc. Lenmar Enterprises, Inc. Lenovo Canada Inc. Lexel Battery Co Ltd.

LG Electronics MobileComm USA

Loblaw Inc.





Logitech Inc.

Mag Instrument, Inc. Makita Canada, Inc.

Makita USA Mattel, Inc.

Maxell Corporation of America McKesson Canada Corporation McMahon Distributeur Inc.

Meritool LLC

Metabo Corporation

Metro

Metro Richelieu Inc. Michael Stores Inc.

Microsoft

Midland Radio Corporation

Miller Mfg. Co.

Milwaukee Electric Tool Corp. Mitsubishi Motors of Canada

Motorola Mobility LLC MTD Products Inc.

Musco myCharge National Battery National Power Corp

Neptune Technology Group Inc.

Netgear, Inc.
Nikon Canada Inc.
Nippon Primex Inc.
Nissan Canada Inc.
Nobil Instrument Inc.
Normark Innovations Inc.
Novatel Wireless Inc.

Nylube Products Company LLC

O2COOL, LLC

Olympus America Inc.

NYCL Company, Inc.

OOMA Inc.

Oracle America, Inc. Original Power Inc. Palladium Energy Panasonic Canada Inc.

Panasonic Corporation
Panasonic North America Inc.

Pantech Co. Ltd.
Pelican Products, Inc.
Philips Consumer Lifestyle

Plantronics, Inc.

PLR IP Holdings, LLC (Polaroid)

Polycom, Inc.

Positec Tool Corporation PowerMax Battery USA

ProTeam, Inc. Pure Energy

Quality One Wireless

Rapport, Inc. formerly Car-Go Rayovac/Spectrum Brands Richpower Industries, Inc. Ridge Tool Company (RIDGID)

RiteAid

RKI Instrument, Inc.

Robert Bosch Tool Corporation

Rocket Batteries Canada

Rona Inc.

Ronda Group Co., Ltd.

Royal Consumer Information Products, Inc.

Rozon Batteries Inc. RRC Power Solutions Sail Plein Air Inc.

Samsung Electronics Co. SANYO Energy USA Corp. Scosche Industries Scotts Canada Ltd.

Sears Canada

SEE CGREEN1 GREENSMOKE

Senco Products, Inc.

Sensidyne LP

Sharp Electronic of Canada Ltd.

Shenzhen Jingkehui Electronic Co, Ltd.

Shoppers Drugmart Inc. Sigma Corporation Snap-on Inc.

Sobey's Quebec Inc.

Sony Canada

Sony Electronics, Inc.
Southern Telecom, Inc.
Southwick Technologies Inc.





Southwire Company

Spectrum Brands

SRAM, LLC

Stanley Black & Decker Corporation

Staples Canada, Inc. Star Micronics Co., Ltd. STIHL Incorporated

Stint incorporated

Stihl Limited StorTronics

Streamlight, Inc.
Summer Infant, Inc.

Surefire, LLC Suzuki Canada Tacony Corporation

Technical Power Systems Inc.
Techtronic Industries Co Ltd
Techtronic Industries GmbH
Test Rite Products Corp
Texas Instruments Inc.

The Source TNR Technical Toro Company Toshiba America Toyota Canada Inc. Toys R Us Canada Ltd.

Tractor Supply

Transcosmos America Inc.

Traxxas L.P.

Trek Bicycle Corporation

True Value

TTEK Assemblies Inc.

UAP Inc.

Ultralife Corporation

Uniden America Corporation

Uniprix

Universal Power Group Varta Microbattery Inc. Venom Group International Vernier Software & Technology

Vibratex, Inc. Vizio Inc.

VTech Telecommunications Ltd.

Wacom Technology Corp.
Walmart Canada Corporation

Water Pik Inc. Wohler USA Inc. Zebra Technologies

Zippo Manufacturing Company





Appendix B – Samples of Education & Promotional Activities

Join the Battery cal 2 recycle Recycling Race... Winnipeg Waste **Ace Contest** October 19 - 25 at Winnipeg Public Libraries. Are you up for the challenge? We need your help keeping batteries out of landfills. Bring in your used batteries and cellphones to a Winnipeg Public Library eg Waste Ace Contest branch from October 19 - 25. You'll not only support the environment, but you'll Bring in your used batteries and celiphones bety Join the Battery Recycling Race... also help your library to win. The branch these dates, help your library to win! with the most recycled batteries and npétition de l'as du recyclage de Winn cellphones will be declared 'Winnipeg's Winnipeg 19 au 25 octobre Waste Ace' and receive a donation for Waste Ace library equipment of their choice! Apportez vos piles et batteries, ainsi que v éléphones cellulaires durant cette période por votre bibliothèque à gagner la compétitio Contest Winnipeg LIBRARY ww.call2recycle.ca ober 19 - 25 at cal 2 recycle ca 2 recycle

National Waste Reduction Week

Many leading publications across Canada picked up and reported on Call2Recycle's Winnipeg Waste Ace collaboration with Winnipeg Public Library:

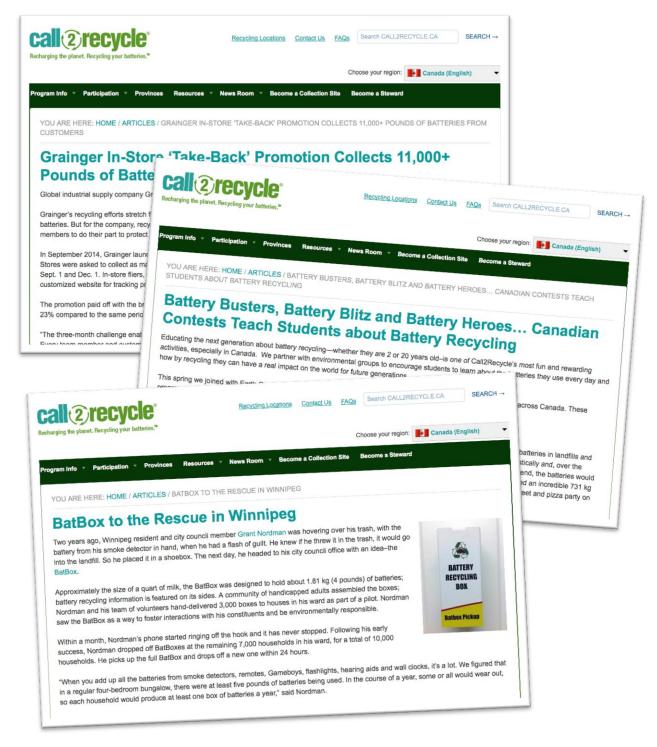
- (Left) Municipal Leader, Winter Issue -Click image to link to coverage
- Municipal Information Network (<u>English</u> & French)
- Global News, Winnipeg
- Winnipeg Radio interviews on CJOB 680 with Rick Walker, Manager, Winnipeg Public Libraries
- Winnipeg Free Press







Call2Recycle Website Articles







Trade Advertising







Partnerships



Left: Student Earth Rangers with their battery collections

Below: EcoKids Battery Hero

contest promotion

EcoKids

Battery Hero ART CONTEST



call@recycle





Campaigns & Advertorials

RING OUT THE OLD, RING IN THE NEW!

As citizens turn back their clocks in November, and line up to buy or return gifts in December & January, RONA and Call2Recycle* remind them to recycle their used batteries!

cal @recycle Turn back your clocks. Turn in your batteries.

report 'Seasonal Factors in Retailing' Daniel Bachman defines the holiday ember through January. During this time, od the stores and retailers spruce up their ske them more appealing, in an attempt in the last quarter

e Daylight Savings Time ends in the busy Holiday Season when so many ing products are sold, Call2Recycle Canada's national consumer battery ration, and RONA, a major Canadian e Canadians to take some extra steps and dear ones safe and to make a the environment.

wlight Savings Time when turning sting and changing the batteries in and carbon monoxide detectors is crucial step in ensuring household expiry dates does not take very ally be the difference between life sing so, it is important for all to rly disposing of the used batteries r landfills.

tive Season, retailers like RONA turn period and customers line



"We acknowledge the important role stewardship programs such act Call?Reccle have in halping our stores and our customers manage end-of-life products in an effort to minimize the impact on the environment", states Christian Proulx, Senior Vice-President, Human Resources and Communications, Responsible for Sustainable Development at RONA.

"Call2Recycle is delighted to be partnering with RONA to encourage people to recycle batteries responsibly during Daylight Savings Time and the Holiday Season.", said Joe Zenobio, Executive Director, Call2Recycle Canada, Inc. "The Call2Recycle drop-off locations will accept all household

STAPLES

their old batteries

& Garden drop off drop-off location, to about the recycling 88 224 9764

n to be responsible

2 recycle

GO GREEN

Back to school with new technology and new attitudes

THIS back-to-school season, millions of students are heading to the clearsoon carrying new mobile devices containing batteries—all of which can be recycled. It is the perfect time of year of the service ment of the proper recycling to protect the servicement.

According to The scut Caracians Smartphone Market Catalyst study gib per cent of Canadians own a smartphone. And a survey of more than 5,400 Canadian idea in grades 4 through 1 to by Medissmarts shows that nearly 90 per cent of the clotest students and they had their own cellphone, while a quarter of nine- and to year-old students had that own device. As technology advances and new equipment is re-

As technology advances and new equipment is re-leased, our youth will replace their old gadgets with leased, our youth will replace their old gaggets with new once causing exponential growth in the number of devices in the marketplace. If kids in the fourth grade have personal mobile devices now, this about how many they will have used and disposed of by the time they are old enough to drive. How about the muber they will be drived the course of their lifetime?



What will happen to all those old devices?

It's more important than ever to educate younger generations about how to properly recycle rechargeable batteries found in mobile devices. These products should not end up in landfills, where rousable materials are wasted and could potentially harm. the environment.

Through CalleRecycle Canada, Inc., a battery product steward-

Through Callishocycle Canada, Inc., a battery product stowardship organization, retailers are able to offer a convenient, no-cost option for recycling rechargeable batteries and cellphones. Students can also drop off their single-use batteries from products such as alarm clocks, calculation; games and remote controls. Staples Canada has launched its own Battery Recycling Program with CallisRecycle to hop divert waste and toxins from landfill. Read more about the program at www.callisrecycle.ca/staples. Since partnering with Calliskecycle* in a copy to collect and recycle batteries (rechargeable and alianing). Staples has grown its battery and cellphone recycling program to more than costeres. Collection 1928 88 for the retailer has surrassed its

300 stores. Collecting 129,887 kg, the rotation has surpassed its goal of collecting 100,000 kg of batteries in 2014.
"We've made a lot of progress and achieved many of our sustainability goals," said Pete Gibel, senior vice president of merchandising at Staples Canada and Chair of the Staples Canada Environmental Committee. "We continue to challenge our custerministrate Committee. We continue to characteristic contents and outsides to have a positive impact on the environment. We are very pleased to have been awarded the Leader in Sustainability Award from CalizRecycle in 2014."

Once deposited in the collection box, these batteries and cellphones are transported to an approved processing facility where the battery components are broken down into raw material, from which they are reborn into useful new products such as new batteries and stainless

products such as new batteries and stainless sincel products like golf clubs and silverware.

"Over the years, wave seen significant in-creases in the number of colliphones, tablest and other mobile devices in the hands of our yeath," said Joe Zenobio, Executive Director of Callinkeyele Canada, Ine. "Traching them how to safely and properly recycle that icid ne-charguable batteries is great for the environment. We are thankful to our partners such as Staples for morking with us to achieve sustainability objectives."

programs that it can help retailers develop, visit www.callzrecycle.ca or call 1-888-224-9764 to find a battery recycling location near you.







Appendix C – Audited Financial Statement

CALL2RECYCLE, INC., SUBSIDIARY AND AFFILIATE

Condensed 2015 and 2014 Consolidated and Combined Financial Statements

Condensed, Consolidated and Combined Statements of Financial Position Reported in U.S. Dollars

		2015 (\$'000)			
December 31,		ecycle, Inc. Subsidiary	Call2Recycle Canada, Inc.	Combined	Combined
ASSETS:		1400		4 20	
Cash and cash equivalents	\$	704	\$ 127	\$ 831	\$ 912
Receivables, no allowance deemed necessary		3,080	2,139	5,219	4,108
Due from (to) affillate		882	(882)	(4)	100
Prepaid expense and other assets		440	4	444	556
Long-term investments		22,865		22,865	23,612
Net property and equipment		210	9	210	227
Total assets	\$	28,181	1,388	29,569	\$ 29,415
LIABILITIES and NET ASSETS					
Accounts payable and accrued expenses		1,387	1,185	2,572	1,752
Unearned revenue		5,852		5,852	6,367
Total liabilities		7,239	1,185	8,424	8,119
Unrestricted net assets					
Undesignated		20,942	350	21,292	21,313
Board designated		-	180	180	215
Cumulative translation adjustment			(327)	(327)	(232)
Total net assets		20,942	203	21,145	21,296
Total liabilities and net assets	\$	28,181	1,388	29,569	29,415

INDEPENDENT AUDITORS' REPORT

Board of Directors

Call2Recycle, Inc., Subsidiary and Affiliate

We have audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated and combined statement of financial position of the Call2Recycle, Inc., Subsidiary and Affiliate (non-profit organizations) as of December 31, 2015 and 2014, and the related consolidated and combined statements of activities, changes in net assets, and cash flows for the years then ended (not presented herein); and in our report dated May 13, 2016, we expressed an unqualified opinion on those consolidated and combined statements.

In our opinion, the information set forth in the accompanying condensed consolidated and combined financial statements is fairly stated, in all material respects, in relation to the consolidated and combined financial statements from which it has been derived.



May 13, 2016

Smith + Howard